

# Solution to Exchanges 10.3 Puzzle: Contingency Exigency

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First, a quick recap of the problem: the payout is a random variable  $X$ ; we assume we know its distribution  $F$ , and in particular that we know  $E_F[X]$ . We are looking for a function  $\omega(\cdot, \cdot)$  such that  $E_F[\omega(t, X)] = r \cdot t$ , where  $r$  is the non-contingency hourly rate. Initially, we impose that  $\forall t, \omega(t, 0) = 0$  and that  $\omega$  is linear in  $t$ .

1. First, consider the problem with no minimum payment. The second condition implies that we can write  $\omega(t, X) = t \cdot g(X)$  for some function  $g$ . There are infinitely many functions  $g$  which would work. The simplest one is to take  $g(X) = \alpha \cdot X$ . The formula  $\omega(t, X) = \alpha \cdot X \cdot t$  means that the agent's hourly rate is a percentage of the total winnings (as opposed to the more classical scheme where the total payment is a percentage of the winnings, independently of time spent). All we have to do is find  $\alpha$ . This is easy enough:

$$\begin{aligned} E_F[\omega(t, X)] &= r \cdot t \\ E_F[\alpha \cdot t \cdot X] &= r \cdot t \\ \alpha \cdot t \cdot E_F[X] &= r \cdot t \\ \alpha &= \frac{r}{E_F[X]} \end{aligned}$$

The solution is thus  $\omega(t, X) = r \cdot X \cdot t / E_F[X]$ . Note that we were given the condition  $r \cdot t < E_F[X]$ , which guarantees that  $\omega(t, X) < X$ , so you will not need to spend the entire payout to pay the agent.

2. Now consider the issue of a minimum hourly rate:  $\omega(t, X) \geq m \cdot t$ . We will look for a solution of the form  $\omega(t, X) = t \cdot (m + \beta \cdot X)$ : the hourly rate is composed of a fixed minimum, plus a percentage of the payout (obviously, this percentage will be less than the percentage  $\alpha$  from part 1). As above, this simplifies to  $m + \beta \cdot E_F[X] = r$ , *i.e.*  $\beta = (r - m) / E_F[X]$ . The solution is thus  $\omega(t, X) = m \cdot t + (r - m) \cdot t \cdot X / E_F[X]$ .

In part 2 as in part 1, the hourly rate is greater than the non-contingency rate  $r$  iff the payout is greater than expected.

3. Finally, consider the issue of a minimum total payment:  $\omega(t, X) \geq m$ . In this case, it is fair to impose a minimum number of hours of work:  $r \cdot t \geq m$  (if we do not add this condition, it is impossible to have  $\omega(t, X) \geq m$  and  $E_F[\omega(t, X)] = r \cdot t$  hold at the same time). We look for solutions of the form  $\omega(t, X) = m + \gamma \cdot t \cdot X$ . Taking expectations gives  $r \cdot t = m + \gamma \cdot t \cdot E_F[X]$ , *i.e.*  $\gamma = (r - m/t) / E_F[X]$ . We have  $\gamma \geq 0$  because of the constraint we added. The solution is thus  $\omega(t, X) = m + (r \cdot t - m) \cdot X / E_F[X]$ .

An interpretation of this solution is as follows: the first  $m/r$  hours are paid at the non-contingency rate  $r$ . All hours above are paid as a percentage of the payout,

with the same rate as in part 1. Note that with this solution, it is possible that  $\omega(t, X) > X$  (for example if  $X = 0$ ): you might incur a loss.